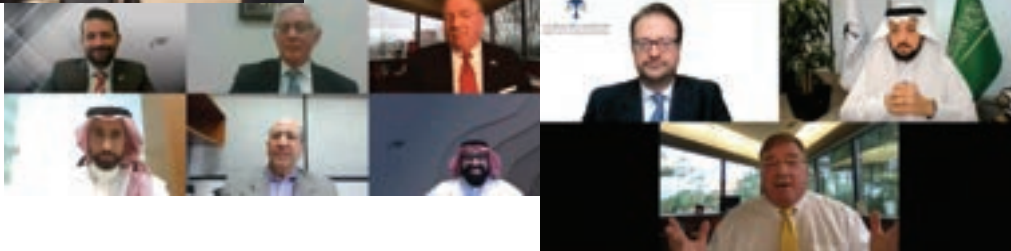




U.S.-Saudi Business Council
مجلس الأعمال السعودي الأمريكي



ANNUAL REPORT 2021

Connecting U.S. and Saudi Companies
for over 25 Years

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Letter from CEO

My Friends,

While times may still be challenging, over the course of 2021 we have witnessed the resilience of the U.S.-Saudi business relationship, the eagerness among companies to connect, and the enthusiasm to get business done. In this spirit, I and the U.S.-Saudi Business Council (USSBC) team remain steadfast in providing you with avenues and opportunities, both virtual and in-person, to create new successes and build lasting partnerships.

Through our growing number of virtual networking and information programs, I am proud to report that we have significantly expanded our traditional audience and reach. In 2021, we successfully concluded online programs with partners including the General Authority for Military Industries (GAMI), Saudi Export Development Authority (SEDA), Saudi Center for Commercial Arbitration, Dussur, among others.

As international travel cautiously opens, the USSBC also executed a series of in-person programs. We were proud to collaborate with SEDA in organizing an export trade mission which brought 14 Saudi companies to New York and generated more than 60 direct meetings. The Council also organized a series of meetings and programs in Nevada and Colorado for a high-level delegation from the Ministry of Industry and Mineral Resources.

Whether virtual or in-person, each of the Council's programs is strategically tailored to align with your business objectives so I encourage you to join us in taking full advantage of your member benefits. Our goal is to engage with you and enhance the ease of doing business to foster greater success. So on behalf of the Board of Directors and the Council team, I thank you for your membership and mutual commitment to achieving peace through commerce.



H. Delano Roosevelt
President and Chief Executive Officer
U.S.-Saudi Business Council



2021 Highlights

The Council continues to build strong partnerships with Saudi Government entities, key private sector clients, and crucial stakeholders. Over the course of 2021, the Business Council organized and executed a series of programs which included numerous virtual meetings as well as two Saudi delegations to the U.S.



189
Members



12
New Members



79 110
Members by
Country



10
USSBC
Events



735+
Event
Attendees



1
Trade Mission



\$12.7 M
USSBC Supported
Exports



100+
Companies
Served

Export Trade Mission

Saudi Export Development Authority and U.S.-Saudi Business Council Organize Export Trade Mission to NYC



SEDA Secretary General Faisal Al-Bedah and USSBC Senior Vice President David Callahan conclude the Export Trade Mission in NYC

The USSBC organized a mission in New York City on December 6, for a delegation of Saudi exporting companies led by the Saudi Export Development Authority (SEDA) for the purpose of matching these companies with potential U.S. importers. This program was followed by other site visits and events from December 7-8. The mission aided in assisting SEDA in promoting Saudi-made products to American importers, distributors, and manufacturing agents in the U.S. The Saudi companies fell under two main categories: food products and construction/building products. The delegation of food

companies was mainly made up of dates producers, and also included companies that produced confectionaries, sweets/candy, and baked goods. The industrial companies manufactured a diverse set of products, including powered wires/cables, electrical equipment, architectural aluminum, coated aluminum products, and miscellaneous building products.



The USSBC organized more than 60 meetings over the course of the day for the 14 Saudi companies participating in the delegation. In between meetings, attendees had the opportunity to network with other exporters. During the exhibition, an MOU signing ceremony took place between Desert Technologies, a leading Saudi solar panel manufacturer, and U.S.-based Essentra to export solar panels to the United States.

With the help of the USSBC, SEDA and several Saudi food companies participated in a site visit on December 7 to the main production building of a prominent baking company, known for a popular reality TV show centered around its food products and the family that makes them. The delegation discussed opportunities for partnership with the Saudi dates and confectionary companies, as well as the possibility of opening a production and logistics center in Saudi Arabia for the baking company's expansion to the Middle East.

Council Events & Programs

USSBC Organizes Program for Ministry of Industry and Mineral Resources during MINExpo 2021



From left to right: Musad Aldaood, Deputy Minister for Mining Development, MIMR; Emily King, Vice President, Women in Mining; Tyre Gray, President, Nevada Mining Association; H.E. Eng. Khalid Al-Mudaifer, Vice Minister for Mining Affairs, MIMR; Nasir Aljahdali, Vice President for Geological Programs, SGS; Miranda Hoover, Membership Services Manager, Nevada Mining Association; USSBC President & CEO H. Delano Roosevelt; Abdulrahman Al-Belushi, Mining Strategy Director, MIMR

On September 13 -16, the USSBC organized a series of activities for the Ministry of Industry and Mineral Resources (MIMR) anchored around MINExpo 2021 in Las Vegas and a visit to Denver, Colorado. The delegation from the Ministry and the Saudi Geological Society (SGS) was led by H.E. Eng. Vice Minister Khalid Al Mudaifer. The program in Las Vegas included a seminar, titled Saudi Arabia: Mining Market on the Move, one-on-one meetings, and a meeting with representatives from several mining associations.

During the seminar, Vice Minister Al-Mudaifer served as the featured speaker and discussed the many export and investment opportunities in Saudi Arabia's burgeoning mining sector, including applications in related fields such as equipment manufacturing, information technology, and sustainability. Mr. Nasir Aljahdali, Vice President for Geological Programs of SGS, presented on the geological potential of Saudi Arabia's land and ongoing projects by SGS. In Colorado, the Council organized an executive roundtable with mining industry leaders and a visit with the Colorado School of Mines and Mines Museum.

Council Hosts Breakfast Briefing with Saudi Defense Attaché

On November 3, the USSBC brought together 28 executives from the U.S. defense private sector for a breakfast briefing with Saudi Defense Attaché Major General Fawaz Al Fawaz. The event was held at the Army Navy Club in Washington, D.C. and the discussion focused on the evolving military strategy and technologies to support Saudi Arabia's defense objectives.



Council Events & Programs

Aramco Supplier Forum Links U.S. and Saudi Manufacturers and Suppliers



On August 18, the Business Council hosted an Aramco Supplier Forum in Houston, Texas. The forum was a great success with more than 140 attendees, both in person and online. Mr. H. Delano Roosevelt, President and CEO of the USSBC, kicked off the event by describing the first meeting between his grandfather Franklin Delano Roosevelt, the 32nd President of the United States, and H.M. King Abdulaziz Bin Saud, which set the stage for the close relationship the two countries have today.

Mr. Nabeel I. AlAfaieg, President and CEO of Aramco Americas, delivered opening remarks on the importance of Aramco's partnerships with U.S. businesses and addressed win-win opportunities.

The Hon. Dan Brouillette, President of Sempra Infrastructure and former Secretary of the U.S. Department of Energy, served as the keynote speaker during the luncheon and addressed current trends in the oil and gas industry, innovation and sustainability efforts, and the global energy future.



Council CEO Meets with Members During Riyadh Luncheon

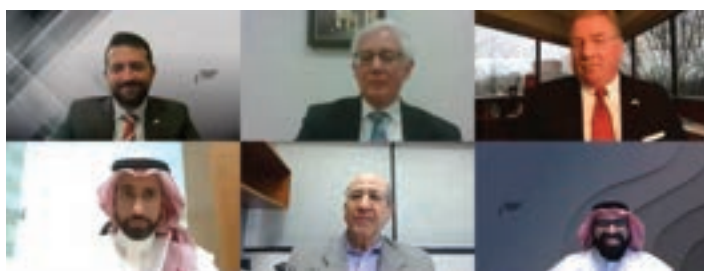


On November 17, the USSBC hosted a members-only luncheon in Riyadh during which Council CEO H. Delano Roosevelt introduced James Golson, the newly appointed Senior Commercial Officer (SCO) at the U.S. Embassy in Riyadh. The program served as an opportunity for Council leadership to engage with members and learn about their business objectives.

Council Events & Programs

WEBINARS

SEDA, USSBC Hold Webinar Guiding Saudi Companies on Exporting to the United States



In partnership with the Saudi Export Development Authority (SEDA), the Business Council hosted a webinar on March 24, focusing on exporting to the United States. The webinar offered a comprehensive overview of the U.S. import market and detailed information on requirements and documents, the Saudi

export process and U.S. import process, compliance, and more. The program featured a presentation from Expeditors International, one of the world's largest logistics and freight-forwarding companies with 357 global locations and more than 100 companies served.

The organization of the webinar was part of ongoing collaboration between the U.S. and SEDA through an MOU signed in October 2020. The agreement aims to identify and grow new export opportunities and avenues, as well as facilitate long-lasting trade relationships in line with SEDA's mission, and the webinar served as just one in a series of initiatives and programs that the two organizations will be jointly organizing.

GAMI Presents Growth Strategy for Saudi Military Sector in USSBC Webinar



The USSBC and the General Authority for Military Industries (GAMI) presented a virtual webinar on June 23, entitled "Understanding Saudi Arabia's Military Industry Growth Strategy." The webinar provided over 140 participating representatives from U.S. and Saudi companies with an understanding of the Kingdom's growing defense and security sector.

H.E. Ahmad Al Ohali, Governor of GAMI and the event's featured speaker, highlighted GAMI's role in developing the Kingdom's military industry sector and provided an overview of the National Military Industry Strategy, Industrial Participation Program (IPP), and the role of research and technology in Saudi Arabia's defense strategy.

Council Events & Programs

WEBINARS

Dussur Presents on Opportunities in the Saudi Specialty Chemical Sector



On June 30, the USSBC hosted a webinar on the opportunities for investment and partnership in the chemical industry available to both U.S. and Saudi companies. The event was planned by the Council with Dussur, the Saudi Arabian Industrial Investments Company, and also

included guest speakers from the National Industrial Development Center (NIDC) and SABIC. The webinar was attended by about 60 participants from U.S. and Saudi companies. Speakers included Eng. Mohammed Al Mugaibel, Director at Dussur; Eng. Musaad Al Alsadhan, Senior Manager, Chemicals, of the National Industrial Development Center (NIDC); and Eng. Wael Alomairi, Leader, Industrial Cluster Chemicals Opportunity Identification & Outreach at SABIC.

SCCA, USSBC Hold Webinar on Managing and Resolving Commercial Disputes

In partnership with the Saudi Center for Commercial Arbitration (SCCA), the USSBC hosted a webinar on August 4, on “Managing and Resolving Commercial Disputes: Arbitration and Mediation in Saudi Arabia and the Wider Middle East.” The webinar offered a valuable opportunity for U.S. companies to learn about the latest updates to Saudi Arabia’s arbitration laws and Alternative Dispute Resolution (ADR) options and provided a comprehensive overview of recent judgments and trends.



The webinar was attended by over 50 participating representatives from both Saudi companies looking for U.S. partners and U.S. companies who have longstanding interests in Saudi Arabia or plan to invest in the country. Representing SCCA were Dr. Hamed H. Merah, Chief Executive Officer and Christian Alberti, Chief of ADR & General Counsel.

Membership

In 2021, 189 U.S. and Saudi companies took advantage of the benefits offered by membership in the Business Council. From market insight and analysis to visa facilitation, we always remain at the disposal of our members in an effort to assist with their strategic goals in the U.S. market or with U.S. companies operating in the Kingdom.

Among the list of member benefits, the Council was proud to provide the following:

- Opportunities to network with member companies with related interests
- Identification and evaluation of potential business partners
- Providing proprietary reports about the opportunities in the Saudi market from in-house economic analysts
- Social media branding and promotion to introduce your company's brand and products/services
- Ratification of a wide range of official documentations required to bring U.S. business executives to the Kingdom
- Advice on cultural protocols and business practices in Saudi Arabia to help make meetings and negotiations more impactful
- Analysis of import regulations and exports
- Inviting members to exclusive and substantive events
- Consistent outreach in the U.S. to enhance interest in the Saudi market
- Priority access for our Saudi members when bringing U.S. companies to the Kingdom

In 2021, the Council welcomed 12 new members:

CHAIRMAN'S CIRCLE

Reza Investment Co. Ltd.
Al-Hussan Education & Training Group

PLATINUM

Interactive Development Co. (IDC)

GOLD

Illumina
Medical Supplies and Services Company
International Hospitals Construction Co.
TPG Capital

SILVER

CACI International
Kalera
Ankura Consulting Group
Golden Brown Trading Company LLC
REAL

MEMBERSHIP IN NUMBERS

12 New Members

79 U.S. Members

110 Saudi Members

"Our goal is to not only provide you with the best quality products and services, but also optimize your ease of access to them."

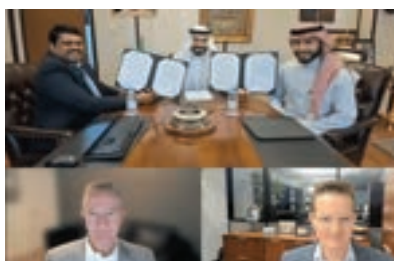
Business Advisory Services

B&B Roadway Security Solutions and Al Kuhaimi Group Finalize Partnership Agreement in USSBC-Hosted Virtual Signing Ceremony

On March 10, B&B Roadway Security Solutions (B&BRSS), a U.S.-based provider of perimeter protection and security solutions, signed a manufacturing and sales agreement with Dammam-based Al Kuhaimi Group in a virtual signing event hosted by USSBC President and CEO H. Delano Roosevelt. The agreement was signed by B&BRSS CEO Dave Patterson and Al Kuhaimi President Mohammed Al Kuhaimi and follows the 2020 USSBC Virtual Business Development Mission, in which the Council played a role in facilitating the introduction between the two companies. The new agreement establishes the manufacturing and sale of B&BRSS's products in Saudi Arabia to the Al Kuhaimi group of companies.



P2S Inc. and Saudi Engineering Group International Sign MOU in USSBC-hosted Virtual Ceremony



The Business Council hosted a virtual Memorandum of Understanding (MOU) signing ceremony between U.S.-based construction management firm P2S Inc. and Saudi Engineering Group International (SEGI) on August 25. The two organizations first met during the USSBC's Virtual Business Development Mission in November 2020. Representing P2S were Mr. Kevin Peterson, President & CEO, and Mr. Kent Peterson, Chief Engineer & COO, while SEGI was represented by Mr. Najeeb

Alsaihati, President, and Mr. Ali Alsaihati, Vice President. Ms. Terri Batch, Senior Trade Specialist at the U.S. Department of Commerce also attended the signing.

Council Staff provided a wide range of Business Advisory Services that Include:

- Market and Economic Research
- Consulting on Market Strategies
- In-Market Due Diligence
- Advising on Cross Cultural Subjects
- Identifying Market Agents, Partners and Buyers
- Introductions to Senior-Level Government Officials and Private Sector Executives

Economic Research

The Business Council published timely economic briefs and quarterly installments of our Contract Awards Index (CAI) report. We highlighted the latest economic developments in the Kingdom with sector-specific overviews and analysis. These reports cover market dynamics, trends, analysis, regulatory developments, and business opportunities based on our in-house research.

Key Highlights

10 Sectors Covered

15 Authored Research Reports

>1,000 Average Monthly Member Report Opens

+76% YoY Weekly Market Brief Opens

+13% YoY CAI Report Opens

In 2021, our coverage included...



U.S.-Saudi
Trade



Foreign Direct
Investment



Sports



Leisure &
Entertainment



Healthcare



Fiscal Budget

Business Council Launches New Subscription Service



The Council launched a new subscription service to allow non-members to buy our original research reports under an annual subscription or a la carte basis. The subscription includes full access to the Council's Weekly Market Briefs, Economic Briefs, and quarterly CAI reports. The offering expands on the Council's revenue diversification as it capitalizes on growing interest and demand from researchers, media outlets, and consultancies who may not fit our membership criteria but remain interested in economic research on the Saudi market.

Communications & Public Relations

The USSBC's Communications team achieved measurable success in promoting the Council's events, publications, and other work over the course of the year. The team continued to improve engagement on social media, promote the Council's work, and support other teams through our outreach.



Media: Successfully pitched 39 print and 65 online hits promoting USSBC economic reports, virtual webinars, signing events, trade missions, etc. across top tier publications such as Arab News, Al Riyadh, Al Yaum, Okaz, and others.



Email Open Rate*: 28 percent increase from 2020, on par with the average among nonprofits

**percentage of emails marketing our events opened by the recipient*



Twitter: The Council added more than 300 new followers since the start of 2021 for a total of nearly 4,900 followers on Twitter. Our Twitter account receives 133 percent more engagement* than the average nonprofit.

**engagement rate: measures interactions with the Council's tweets by the public.*



LinkedIn: The Council added nearly 600 new followers since the start of 2021 for a total of nearly 7,400 followers on LinkedIn.

New Communications Services

In 2021, the USSBC was pleased to introduce two new offerings in an effort to showcase members' interests as well as provide opportunities for member branding and engagement. The offerings include:

Member Spotlight

Monthly interviews with high-level executives to give our members a voice and highlight their recent news, goals, and business interests in Saudi Arabia. The exposure provides excellent branding and visibility opportunities for our members.

Saudi Lifestyle Corner

Monthly featured articles covering local events and cultural activities for residents or expats who want to experience all that Saudi Arabia has to offer. This effort aims to show the tremendous changes Saudi society is undergoing.

Communications & Public Relations

Media Highlights



KSA leads region with surge in sporting investment
Sector's value will soar to \$118 billion by 2030, ministry figures reveal

INVESTMENT

The Kingdom's sports sector is set to experience a significant surge in investment, according to a new report by the U.S.-Saudi Business Council. The report, titled 'U.S.-Saudi Business Council Report: Saudi Arabia's Sports Sector', highlights the rapid growth of the sports industry in Saudi Arabia, driven by the government's Vision 2030 strategy. The report forecasts that the sports sector's value will reach \$118 billion by 2030, up from \$19 billion in 2020. This growth is attributed to the government's commitment to diversify the economy and promote sports as a key pillar of development. The report also notes that Saudi Arabia is becoming a global hub for sports events, with major international tournaments and the launch of the Saudi Football League. The U.S.-Saudi Business Council is a leading organization that promotes trade and investment between the United States and Saudi Arabia.



Saudi Arabia's domestic contracts more than double to \$6.9bln in Q2

The value of contracts awarded in the second quarter of this year jumped by 134%



ME CONSTRUCTION NEWS

USSBC: Value of Saudi contract awards passed \$5 billion in Q1 2021

Posted on July 13, 2021

The construction sector continues to witness an increase in the value of awarded contracts, says report by the U.S.-Saudi Business Council

ARAB NEWS

Saudi companies set to cash in on boom in sports

Kingdom leads regional growth in business expected to be worth \$118 billion by 2030, new report says

The Kingdom's sports sector is set to experience a significant surge in investment, according to a new report by the U.S.-Saudi Business Council. The report, titled 'U.S.-Saudi Business Council Report: Saudi Arabia's Sports Sector', highlights the rapid growth of the sports industry in Saudi Arabia, driven by the government's Vision 2030 strategy. The report forecasts that the sports sector's value will reach \$118 billion by 2030, up from \$19 billion in 2020. This growth is attributed to the government's commitment to diversify the economy and promote sports as a key pillar of development. The report also notes that Saudi Arabia is becoming a global hub for sports events, with major international tournaments and the launch of the Saudi Football League. The U.S.-Saudi Business Council is a leading organization that promotes trade and investment between the United States and Saudi Arabia.



The construction sector continues to witness an increase in the value of awarded contracts, says report by the U.S.-Saudi Business Council

Business Council

U.S. Member Companies

Chairman's Circle

Air Products and Chemicals
Amazon
Bechtel Corporation
Chevron
Exxon Mobil Corporation
Five Domains
Fluor Corporation

Jacobs
Leo A. Daly
Mayer Brown
Morgan Stanley
Northrop Grumman
Penn Medicine
Professional Fighters League

Redwood Global
Sempra Energy
Strategic Project Solutions
TCW Group
Worley

Platinum

Abbott Laboratories
AE7 Pittsburgh
Citigroup
Danaher Corporation
FlexSteel Pipeline Technologies

Ford Motor Company
Honeywell International
L3Harris Technologies
Leidos
Lockheed Martin Corporation

Oshkosh Defense
Parsons Corporation
Tronox

Gold

BlenTex
Booz Allen Hamilton
HudsonAnalytix
Illumina
Jones Group International
Stellar Energy Americas
System Studies & Simulation

Teledyne FLIR
The Children's Hospital of
Philadelphia (CHOP)
TPG Capital
TransparentBusiness, Inc.
Westinghouse Electric Company

Silver

AAR Corporation
Abacus Technology Corporation
AccountAbility
Ankura Consulting Group
ATR Inc
B&B Roadway & Security
Solutions
CACI International
Chevron Phillips Chemical
Company
DigiFlight Inc.
Ev
Energy Focus
General Atomics Aeronautical
Systems
Grace

Greenpoint Technologies
Gulf International Bank B.S.C
HALO Maritime Defense
Systems
Hightowers Petroleum Co.
Integration Innovation
Incorporated (i3)
J.P. Morgan Chase & Co.
Kalera
KMPG AI Fozan & Partners
Kratos Technology & Training
Solutions
Landrum & Brown, Inc.
Leo A. Daly
ManTech International
Corporation

M2P Consulting
MBC International Corp.
Piper Jaffray & Co
SAFE Boats International
SAIC
Security Strategies Today
SGS North America
Governments & Institutions
Services
Spraying Systems Company
Textron Systems
The Law Offices of George R.
Salem
Weather Modification International
Wunderlich-Malec Engineering

Saudi Member Companies

Chairman's Circle

Advanced Electronics Company Ltd.
Al Abdulkarim Holding Co.
Al-Hussan Education & Training
Group
Aljomaih Holding Company
Al Rushaid Investment Company

El Seif Group
Al Tahaluf Real Estate
Front End Limited Company
NEOM
PricewaterhouseCoopers
Reza Investment Co. Ltd

Saudi Arabian Oil Company (Saudi
Aramco)
Saudi Arabian Military Industries
Saudi Telecom Company
The Saudi Investment Bank

Platinum

3M Saudi Arabia
Abdullah A.M. Al-Khodari
Sons Co.
Aldees Industrial & Trading
Co. (ALITCO)
Al Kholi Group
Al Misehal Company Ltd.
Al-Qahtani Maritime
Alsalam Aerospace
Industries
Arabian Company for
Business Support Services
(Proven)

Armah Sports Company
Atheeb Holding Company
Bahamdan Group
Dallah Albaraka Holding Co.
Interactive Development Co.
KFB Group of Companies
Khalid Ali Alturki & Sons Co.
Merrill Lynch Kingdom of
Saudi Arabia
National Industrialization Co.
(TASNEE)
Omar K. Al-Esayi & Co. Ltd.

Omran M. Al Omran &
Partners Co.
Sanad Commercial
Investment Co. Ltd.
Saudi Arabian Mining
Company (Ma'aden)
Saudi Basic Industries
Corporation (SABIC)
Saudi Consolidated
Engineering Company
(Khatib & Alami)
SETE Energy Saudia
Sherbiny Holdings

Saudi British Bank (SABB)
Saudi Chemical Holding
Company
Tamer Group
The Law Firm of
Mohammed AlDhabaan &
Partners in association with
Eversheds
The Olayan Group
Xenel Group

Gold

Aal Taher Group
Abdel Hadi Abdullah Al-Qahtani &
Sons Group of Companies
Alkhorayef Group Company Ltd.
Chubb Arabia Cooperative Insurance
Company

Dhahran Techno Valley Company
Hoshan Company Limited
International Hospitals Construction
Company
Medical Supplies and Services
Company Ltd.

Royana Corporation
Saudi Binladin Group
The National Shipping Company of
Saudi Arabia (Bahri)
Zamil Group Holding

Silver

Abdulla Fouad Holding Co.
Abdullah & Saeid M. O.
Binzagr Co. Ltd.
Abdulla I. Albaijan Trading
Est.
Aggad Investment Company
(AICO)
Al Dhahry Group & its
branches
Alfanar Construction
Ali Zaid Al-Quraishi &
Brothers Co. Ltd.
Al-Jazirah Vehicles
Agencies Co. Ltd.
Al Minwal Trading
Al Moaibed Group Co. Ltd.
Al-Suwaiket & Bader
Al-Busaies Attorneys at Law
Al- Tadrea Company for
Industry & Military
Equipment
Al Tamimi & Company

AMA Group
Apparel trading Co., Ltd.
Arabian Pipeline and
Services Co.
Bassam Trading Company
Bayder National Trading
Cisco Saudi Arabia Ltd.
Dar Massader Trading
Company
Delmon Co. Ltd.
E.A. Juffali & Brothers
Golden Brown Trading
Company
Hadeem Contracting Co.
Ltd.
Hajjan Trading & Industrial
Services Co. Ltd.
Jarir Investment
Jash Technical Services Ltd.
Jeraisy Group
M. & A. Albawardi Group of
Companies

Mohmood Ali Alhamrani &
Companies for Internation
al Trading
Omar Alrasheed & Partners
Law Firm
Palace Consulting
Engineers
Prima Global Company LLC
Rezayat Group of
Companies
Rashed A. Al Rashed &
Sons Group
REAL
SAB Express
Sabur Trading
Sahara International
Petrochemical Company
(Sipchem)
Salehiya Trading
Establishment
Samba Financial Group
Saudi Ceramics Company

Saudi Consulting Services
Saudi Diyar Consultants
Saudi Steel Pipe Company
Ltd.
Seder Group
Suhayl Bin Abdul Mohsin Al
Shoaibi & Sons Holding Co.
Ltd. (Shoaibi Group)
Tamimi Group of Companies
The Law Firm of Mohamed
Al-Sharif
Track Holding Company,
LLC
Wallan Group
Yusuf Bin Ahmed Kanoo
Company Ltd.
Zahid Group Holding LLC

2021 Board of Directors

Co-Chairmen

Abdallah S. Jum'ah
Chairman
The Saudi Investment Bank

Steve Demetriou
Chair & Chief Executive Officer
Jacobs

Vice Chairmen

Eng. Mubarak Al-Khafrah
Chairman
National Industrialization Company

Richard A. Debs
Advisory Director
Morgan Stanley

President and Chief Executive Officer

H. Delano Roosevelt

Board Members

Khalid Al Abdulkarim
CEO
Al Abdulkarim Holding

Khaled M. Al Seif
President and CEO
El Seif Group

Jack P. Williams
Senior Vice President
Exxon Mobil Corporation

Raaid K. Alireza
General Manager
Xenel Group

Walid Abukhaled
CEO
SAMI

Ajlan Al Ajlan
Chairman
Council of Saudi Chambers of
Commerce and Industry

Chris Ashton
Chief Executive Officer
Worley

Mosaed Alohali
President and CEO
Saudi Arabian Mining Company
(Ma'aden)

Rami Alturki
President and CEO
Alturki Holding

Leo A. Daly III
Chairman and CEO
LEO A DALY

Yousef Al-Benyan
Vice Chairman & CEO
Saudi Basic Industries Corporation
(SABIC)

Al Collins
Senior Vice President, Energy &
Chemicals Operations
Fluor

Charles Hallab
Partner
Mayer Brown

Ibrahim Al-Jomaih
Vice Chairman and CEO
Al Jomaih Group

Carmen Haddad
CEO, Citi Saudi Arabia
Citigroup Inc. Corporation

Stephen McDonald
President, Middle East Group
TCW

Nadhmi Al Nasr
Chief Executive Officer
NEOM

Amin Nasser
President and CEO
Saudi Aramco

Clay Neff
President, Chevron Middle East,
Africa, South America, Exploration
& Production Company, Chevron

David T. Perry
Corporate Vice President and Chief
Global Business Officer
Northrop Grumman

Rasheed Al-Rushaid
Vice Chairman and President
Al-Rushaid Group

Khalid Al Zamil
President
Zamil Group

Leadership & Staff

U.S. OFFICE



H. Delano Roosevelt
President and CEO



Susanne M. Lendman
Executive Director



David Callahan
Senior Vice President



Jamil Alothman
VP, Industrial
Development



Ana Carmen Neboisa
Vice President

Business Advisory Services

Membership



Mike Ryan
Manager,
Business Development



Jay Ennis
Director, Projects



Sara Syed
Member Specialist

Communications & Marketing

Economic Research



Wiam Alwazir
Director,
Programs



Ali Alwazir
Manager,
Public Relations
Administration



Robert Murden
Research Analyst



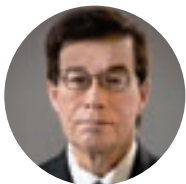
Albara'a Alwazir
Director, Economic
Research



Jacob Dichter
Research Analyst

Administration

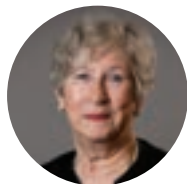
Visa Services



John Emmert
Controller



Jessilyn Joyner
Office Administrator



Anne Dawson
Receptionist/Admin
Support

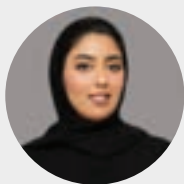


Sahar Nadri
Director,
Visa Services

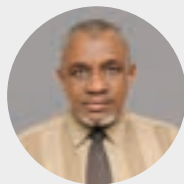


Salem Edelbi
Visa Services
Assistant

SAUDI ARABIA OFFICE



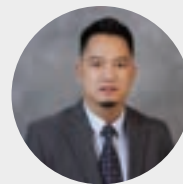
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